

# QUANTITATIVE ANALYSIS OF CYBER RISK HOW DO WE BEST MANAGE IT?

SPACE FOUNDATION SYMPOSIUM

APRIL 16, 2018

Elisabeth Paté-Cornell

and her Engineering Risk Research Group

Management Science & Engineering

Stanford University

# Bases of our risk analysis work

- Quantify uncertainties using probability, including human & organizational factors
- System's dynamics and adversarial games.
- Statistics when they are relevant and sufficient, scenario analysis otherwise
- Objective: provide the best information we can to a decision maker to set priorities

# Our cyber risk research: 5 vignettes

1. **Statistical analysis** of a specific data base of attacks for a fictional “Space Corp.” (Kuypers)
2. **Network analysis** and **optimal connectivity**.  
Application to a “**smart**” **grid**. Data from Sacramento Municipal Utility District (Smith) .
3. Dynamic analysis of the optimum **replacement schedule** of OS software. Motivated by the (mis) management of a water distribution system. (Keller)

# Current research

## 4. Warnings of attacks

At three stages: before intrusion, after penetration, and at time of exfiltration. Objective: to mitigate the damage (Isaac Faber)

## 5. Fake news

Risk, and effectiveness of warning: detections, and corrections of fake news. Focus on elections & national security (Travis Trammel)

# Quantification of cyber risk

Mathematical approaches in 5 PhD's

Three ways to capture uncertainties in risk curves (probability of exceeding loss  $L$ )

1. A statistical analysis of data (if *relevant* ones exist)

1. A probabilistic analysis (scenario-based)

1. Both combined (on the tail of the loss distribution)

# Elements of our cyber risk model for a specific organization

Target-specific information:

- The nature of the **target organization**
- The **information** to be protected
- The **structure** of the system (physical and cyber)
- The potential, most likely, **adversaries**
- The **consequences** of a successful attack
- **Statistical** data analysis when they exist
- **Bayesian network** to model potential attack scenarios that we have not seen yet.

# Two distinct kinds of cyber attacks

## Example of “Space Corp.”

- Operational, routine attacks on organizational systems, for which statistical may have been gathered (often, most of the cost of cyber risk)
- Catastrophic, destructive attacks that may not have happened yet but threaten the organization: requires in-depth analysis of attack scenarios

The distinction may be fuzzy (close calls)  
but the data and the analyses are different

# Focus first on daily operations: routine attacks and costs

## ➤ Types of attacks or accidents

- Lost or stolen devices
- Data spillage
- Email
- Website
- Malware



## ➤ Costs of a successful attack

- Investigation
- Direct costs
- Loss of privacy information
- Reputation damage
- Loss of intellectual and physical property
- Business interruption



# Countermeasures

- Firewalls
- Full disk encryption
- **Two-factor authentication** (e.g., password, pin, etc.)
- System compartmentalization
- **Data Loss (exfiltration) Protection**
- Malware detection
- Email filtering
- Biometrics, etc.



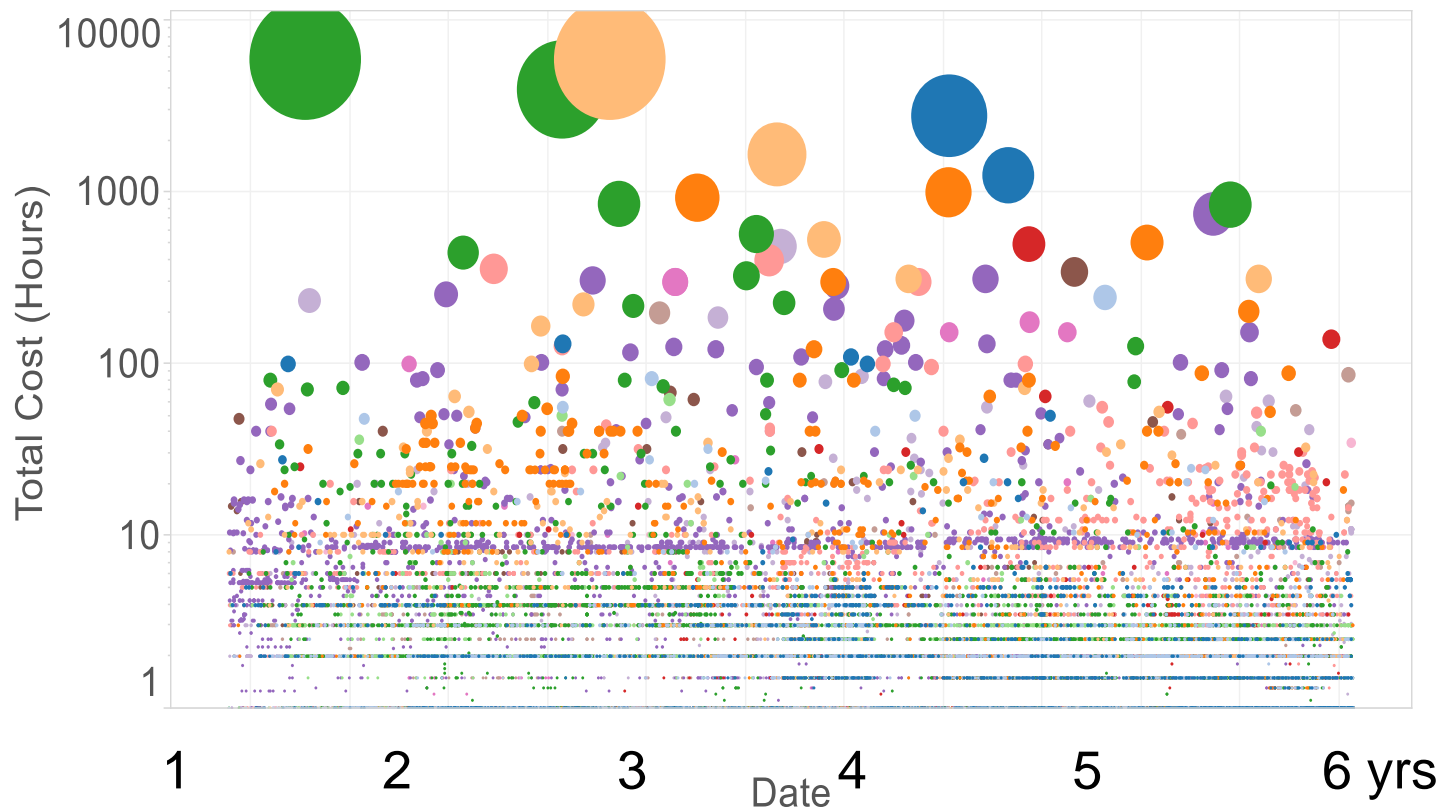
## Effectiveness of these measures

Depends (among other things) on

- The nature of the system attacked
- **The type of attack (e.g., by insiders)**
- The ease of implementation (16 character passwords?)
- The sophistication of the attackers

# 1. Empirical analysis of incident data with Marshall Kuypers (based on statistics)

Data often exist but are well guarded. Here: 60,000 incidents over six years of various routine attacks (e.g., lost or stolen laptops) in a large organization



# Statistical data and expert opinion to initialize probabilistic models (“Space Corp.”)

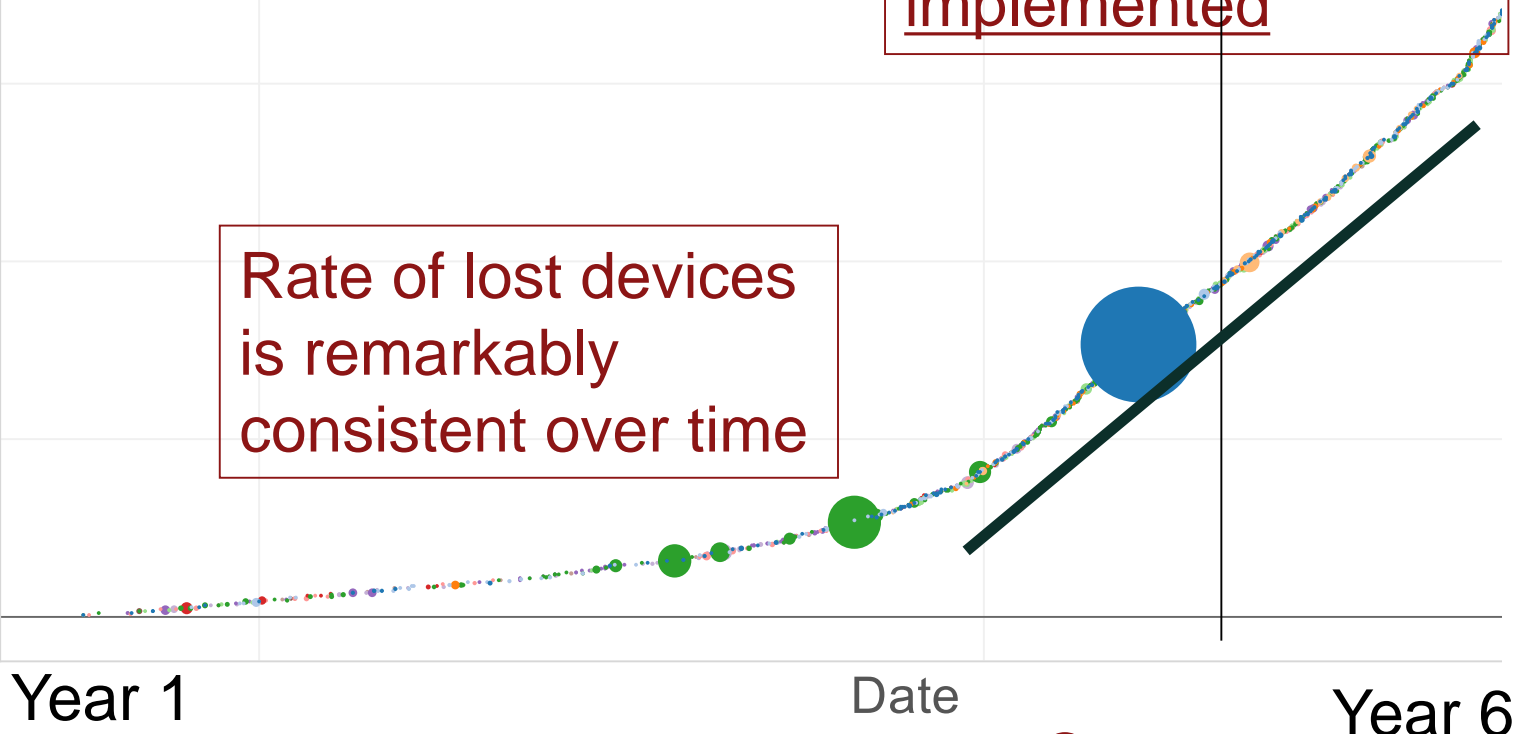
Cumulative Number of Lost Devices

## LOST OR STOLEN

**DEVICES:** Change in rate due to **reporting guidelines** (cellphones, laptops, etc.)

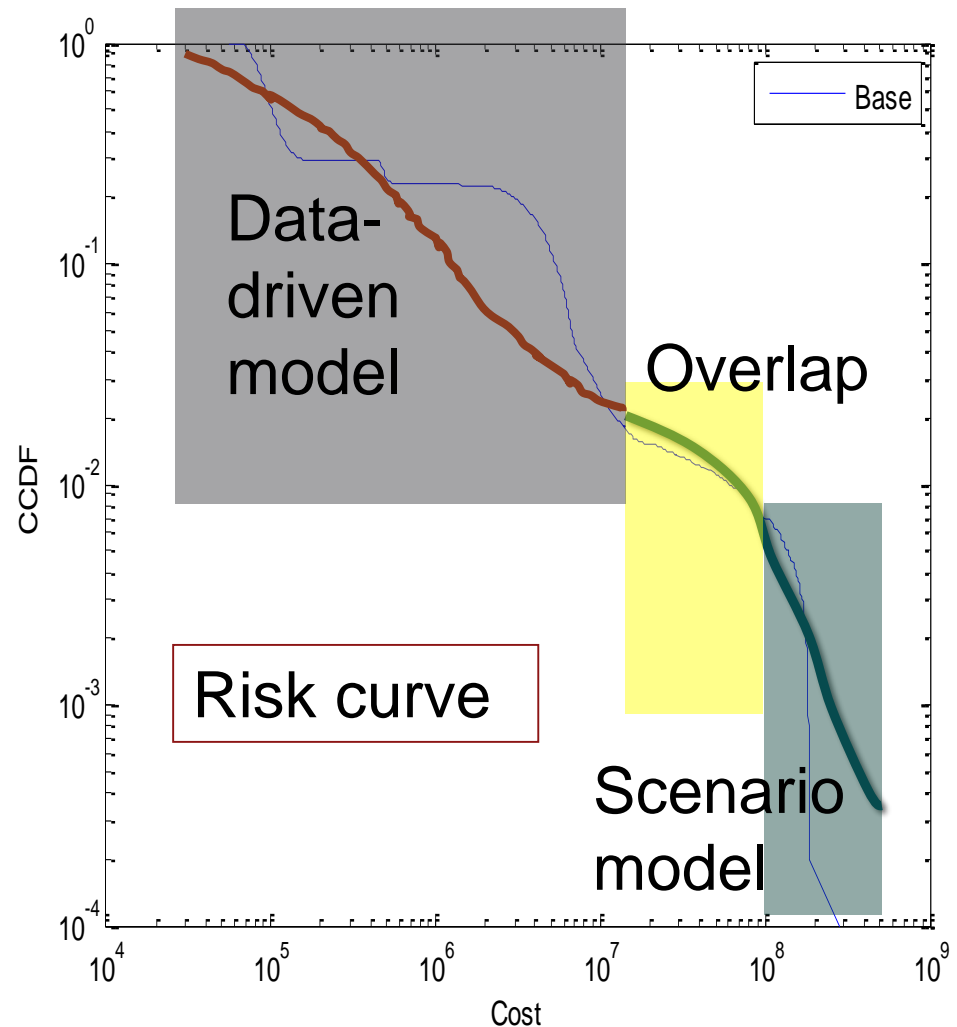
In this case, large incidents did not occur after full disk encryption was implemented

Rate of lost devices is remarkably consistent over time



# Combining statistical models with scenario analysis and probability

- Severe-impact incidents may already be included in the data.
- Large incidents that have not occurred yet require a scenario-based model (probabilities & losses)
- The two models overlap (e.g., close calls)
- Same cost analysis for both models.



# Takeaways

## ➤ Risk quantification can be done

combination of *statistical analysis* (past attacks), and *future scenario analysis* (with probability) based on expert opinions and close calls

## ➤ Rate of attacks

In this organization, relatively constant.

## ➤ Counter measures' effectiveness can be assessed and compared.

In this case, Full-Disk Encryption and Two-Factor Authentication were showed to be most effective.

## 2. Network defense and optimal level of connectivity (with Matthew Smith)

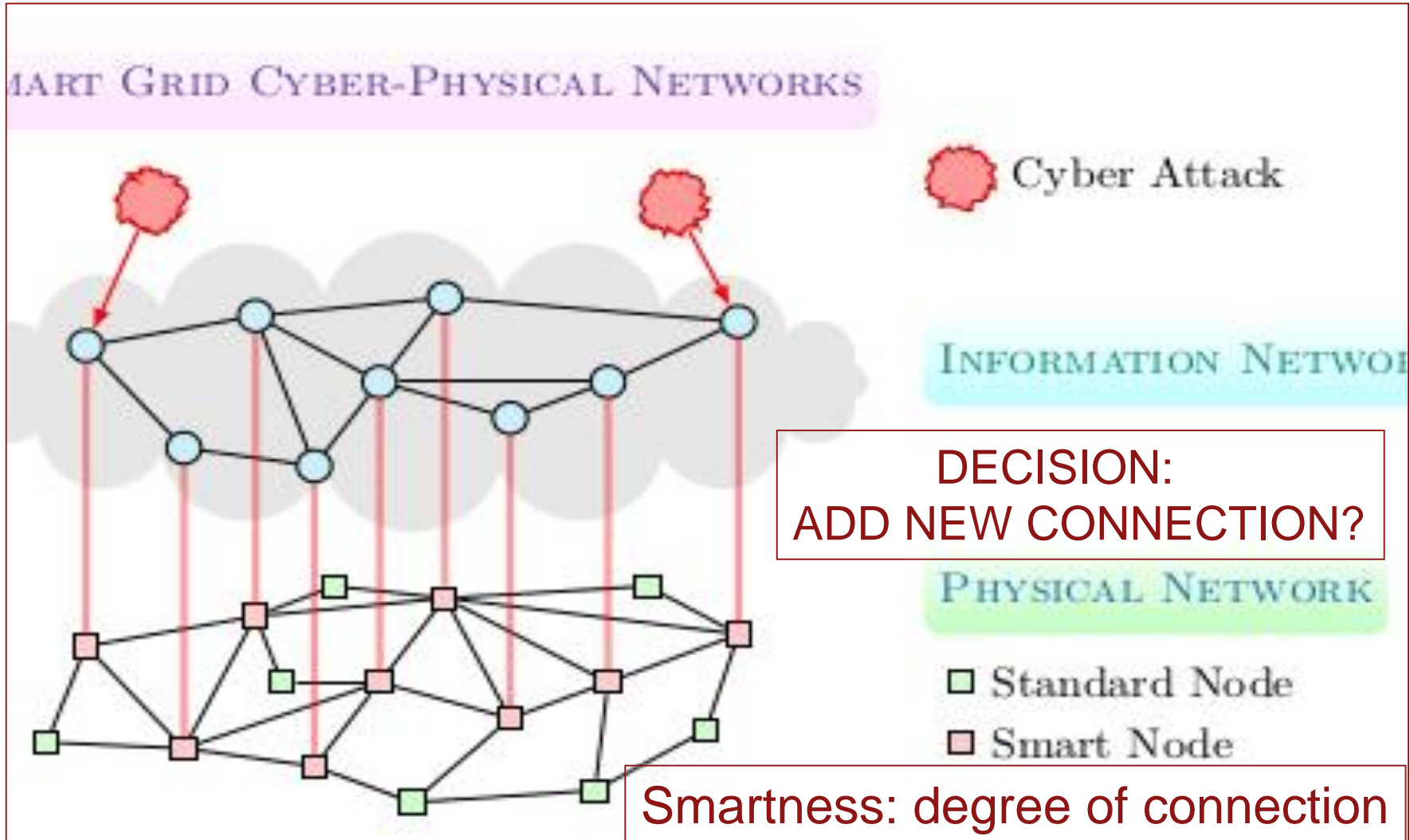
### ➤ Smart Grid Benefits

Adding communication *improves efficiency and reliability* by allowing grid systems and operators to react quickly to changing conditions (e.g., demand)

### ➤ But added connectivity increases vulnerability

The smart grid is exposed to **new digital threats**: denial of service attacks, intellectual property theft, invasion of privacy, sabotage, etc.

# The networks (physical and information) and possible cyber attacks





# Dynamics of Cyber Security Investments

- Focus here on **proactive** use of cyber defense teams for defensive and information gathering purposes
- Choice: **Exploitation** (of known vulnerabilities) vs **exploration** (find new ones). Classic Multi-Arm Bandit problem → **Multi-Node model**

## *Defense*



## *Information Gathering*



US Department of Defense Cyber Protection Team



# Search for Optimal Connectivity

**Step 1 – Systems Analysis**

Identify classes of **cyber failure scenarios** for a Smart Grid network based on structure

**Step 2 – Economic Analysis**

Evaluate **financial benefit and risk** of increased connectivity

**Step 3 – Stochastic Modeling**

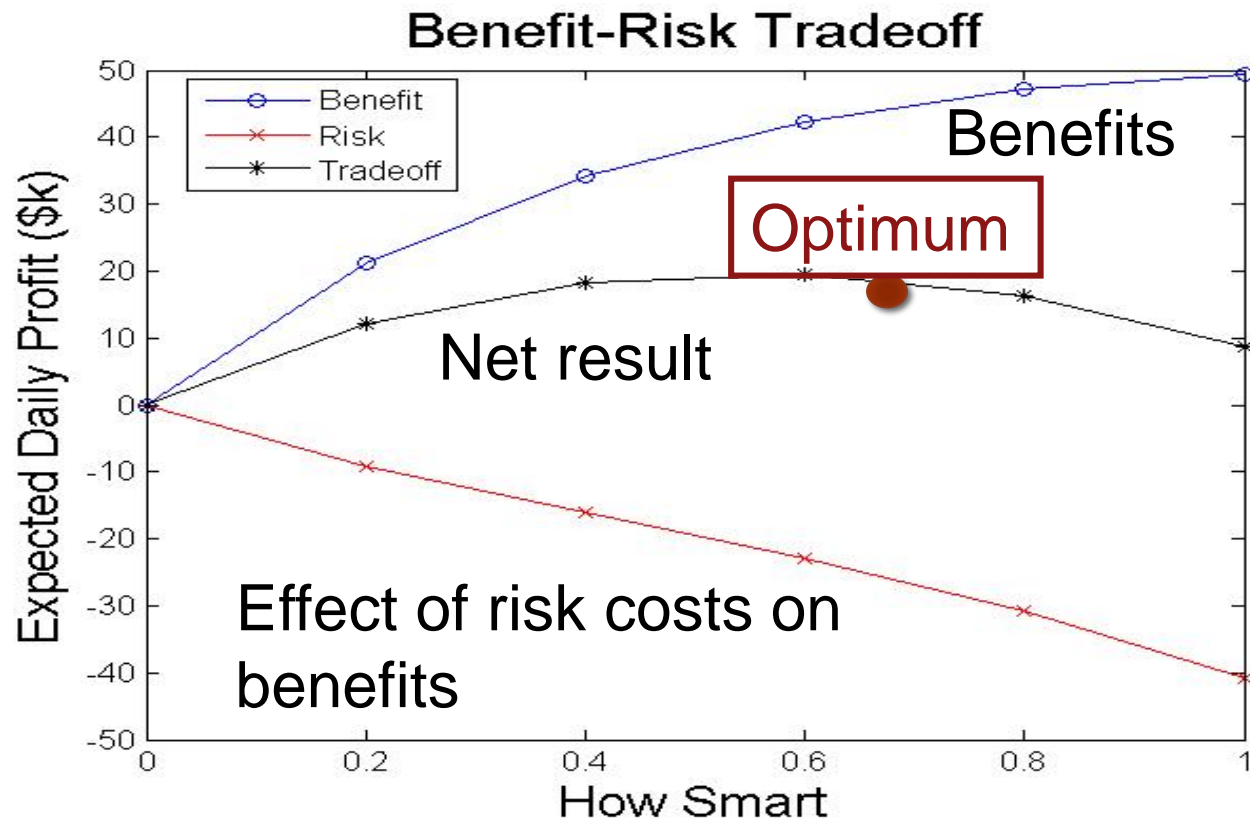
Use **Multi-Node Bandit** security model to assess optimal protection against old and new vulnerabilities

**Step 4 – Decision Analysis**

Find **optimal smartness**, to support decisions of system operators

# Results: optimal point where marginal benefit equals marginal risk

“**Smartness**” = the degree to which the physical network has been integrated into the information network (0 to 1)



# Takeaways

- “Smartness” in the electrical grid is beneficial up to a point.
- Risk management includes allocation of defense teams (exploitation vs. exploration).
- Optimum connectivity can be assessed through risk analysis (**statistics and experts opinion**).
- The first task is to understand the structure of the **network** and the potential for **cascading effects** given the interconnections.

### 3. Upgrading control software to stay ahead of an adversary with Philip Keller

- How often to upgrade the system?
  - New software or reconfiguring existing software regularly can complicate cyber attacks, at a cost
  - Ex. of a water distribution system (no upgrade for 10 years!). Same problem for hospitals.
- Examples of failures to upgrade operating software
  - The ransomware attack of May 12 2017
  - The Ukraine electric hack: 6 months of surveillance

# Dynamic system analysis

- Questions:
  - How long will it take to an adversary to penetrate the system and find the critical target? (random variable)
  - How often should the software be changed given experience, potential attackers, new signals and new malware?
- Factors involved in that decision:
  - Discovery of new software vulnerabilities
  - Software installation and infrastructure costs
- Illustration: water distribution system (attack after 10 years of no updating)

# Reconfiguration and Patch Decisions

- Probability of successful attack for different system ages derived from existing data (from Symantec). As one waits:
  - Vulnerabilities accumulate
  - The adversary has more time for reconnaissance
- **Decision analysis**: combining probability and costs of a successful attack with costs of software changes

# attacker/defender model=> optimum upgrading

1. Game Analysis: Model of adversary
2. Decision of the Malware Developer
3. Stochastic Model of Software & Patch Development
4. Stochastic Models of Vulnerability Discovery
5. Stochastic Model of Conflict
6. Result: optimum upgrading time

# Costs and Results

## ➤ Costs:

- Successful attack to the infrastructure; for example, lost productivity, or people without water
- Down-time during software installation, and subsequent adaptation
- Software licenses

## ➤ Result:

Optimal timing of software replacement, or patch installation after release



# Takeaways

- Need to change the software to stay ahead of an attacker trying to find its way into the system
- Optimum time determined by the **speed of the attackers' progress**, the **emergence of new vulnerabilities** or the **resolution of existing ones**
- Stochastic models (here, Markov) allow representation of the variation of the risk as time passes, and **support of the decision to upgrade or change the defenders' software**

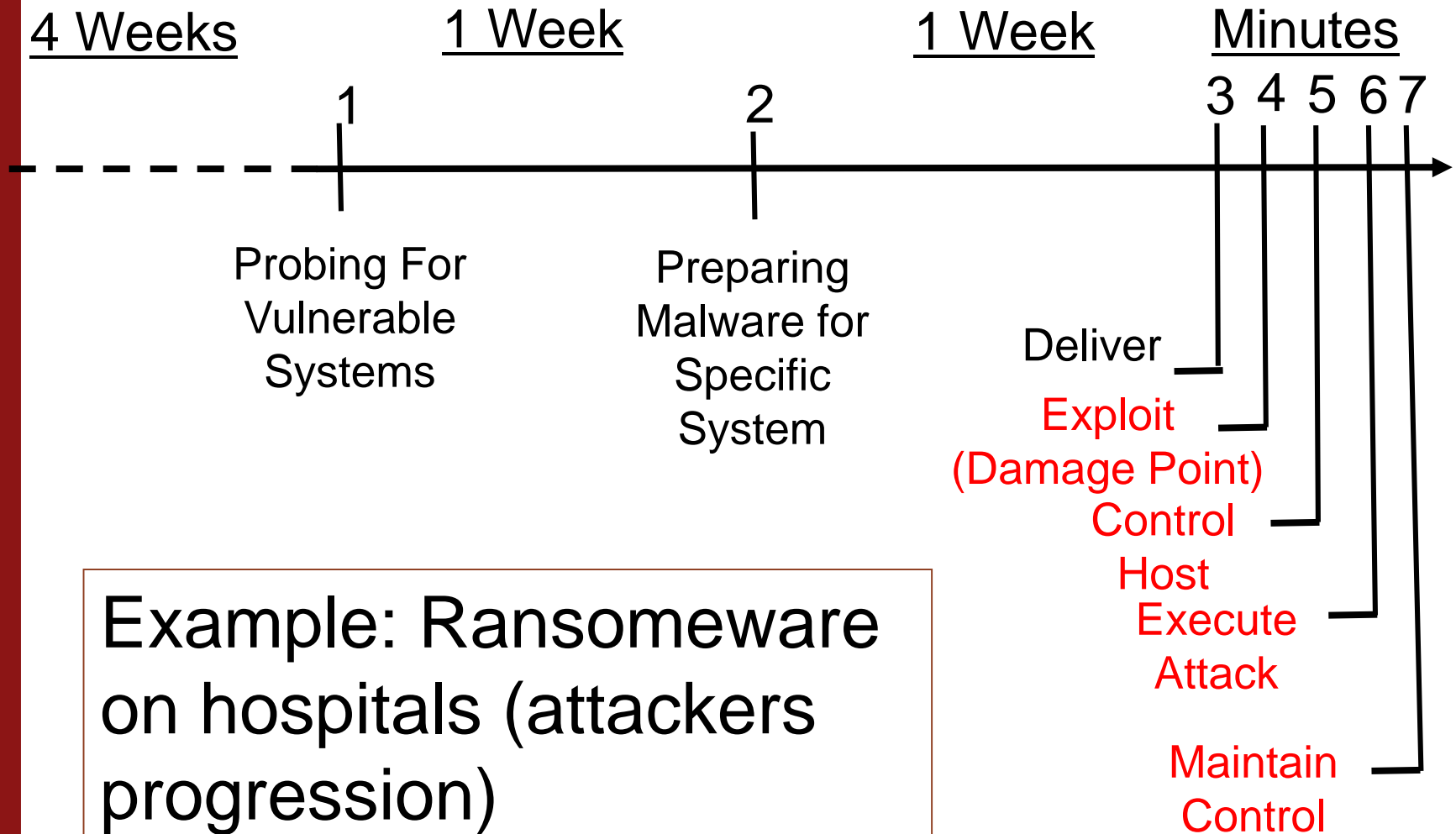
# 4. Early Warning Systems for Cyber Security

with Isaac Faber

## CURRENT RESEARCH OBJECTIVES AND METHODS

- **Machine learning techniques** for early stage attack to move ahead of damaging events
- **Global honeypot sensor array** to collect real data
- **Communication system on** changing risk profiles to issue warning for a given cyber system
- **Use of industry standard attack graph**, e.g., **kill chains** (attackers' plans): reconnaissance, weaponization, delivery, exploitation, installation, command and control, actions on objectives

# Timeline: Example of Malware Attack



# Honey pots: Locations and cloud service providers

## Locations:

Virginia , USA

London UK

Toronto, Canada

Brazil

Frankfurt, DE

Seoul, South Korea

California, USA

Frankfurt, DE

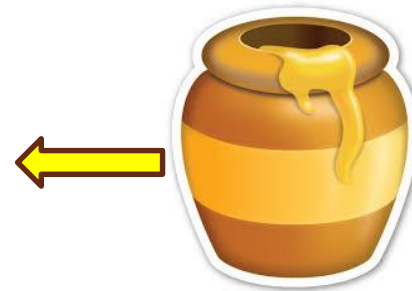
South East Asia

## Service providers

Azure

Amazon Web Services

Digital Ocean



# Computations

- Probability distribution of **time to attack** given **raw sensor signals**
- Probability distribution of **severity (costs)** of attack
- Identification of defensive/offensive **countermeasures** and decision cycles
- Probabilities of time to attack and **effectiveness of countermeasures**

# Preliminary take aways

- **Precursors** of cyber attacks and behaviors can be observed early in the game, providing warnings of cyber threats *with some probability*
- **Machine learning** techniques involving deep learning seem to provide promising tools.

# 5. Fake news

with Travis Trammel

## ONGOING RESEARCH

- Problem: U.S. government **budget and funding allocation** to combat sponsored fake news?
- Focus
  - › **Financial**
  - › **Political** (elections) and military attacks
- Objectives

Anticipate, recognize (**various degrees of “fakeness”**), and **counteract** fake news at the earliest possible stage, in a **credible** fashion
- Timing is critical

# Political and military examples

**FOR WIDEST DISSEMINATION**

**Eighth Army G2X**  
**COUNTERINTELLIGENCE ADVISORY**  
as of 21 September 2017

**False NEO Evacuation Alerts**

On Thursday, 21 September 2017, multiple reports indicated a fake NEO alert had been issued to multiple service members and spouses in the Republic of Korea.


**USFK DID NOT ISSUE** a "Real World Noncombatant Evacuation Operation Order". This false message has been delivered via Facebook and SMS messages.

**What should you do?**

- Always confirm NEO-related information with your NEO Warden.
- Do not accept information from unconfirmed sources and verify official announcements with your appropriate chain of command.
- Do not click any links or open any attachments included in unexpected correspondence. Verify the legitimacy of the sender.
- If you received the alert depicted in this advisory or anything similar, please contact US Army Counterintelligence via the reporting hotlines listed to the right.

*See something, say something!*

OPR: 8A G2X **FOR WIDEST DISSEMINATION** G2X-CIAR-26



**Reporting Hotlines:**  
0503-323-3299  
010-3100-0171

Fake evacuation alert of US military in Korea (2017)

Correction message

Russian false claim on NATO (04/2017)



Меркель закидали помидорами

Участие студентов в программах обмена рискованно — а вдруг они не вернуться?

За фото голы груди герцогини — штраф 100 тысяч евро

Украинская соцсеть закрылась, не открывшись

На границе с Эстонией появится еще один магазин SuperAlko

Полицейский чуть не убил журналиста, приняв камеру за оружие

Виктор Левин  
15:46 16.04.2017  
Политика

Поделиться ссылкой

**Министерству обороны требуется предварительное финансирование в размере 8,9 млн евро, чтобы принять возглавляемый Канадой международный батальон НАТО.**



# Fake News Evolving Environment

- **Connectivity and social media**

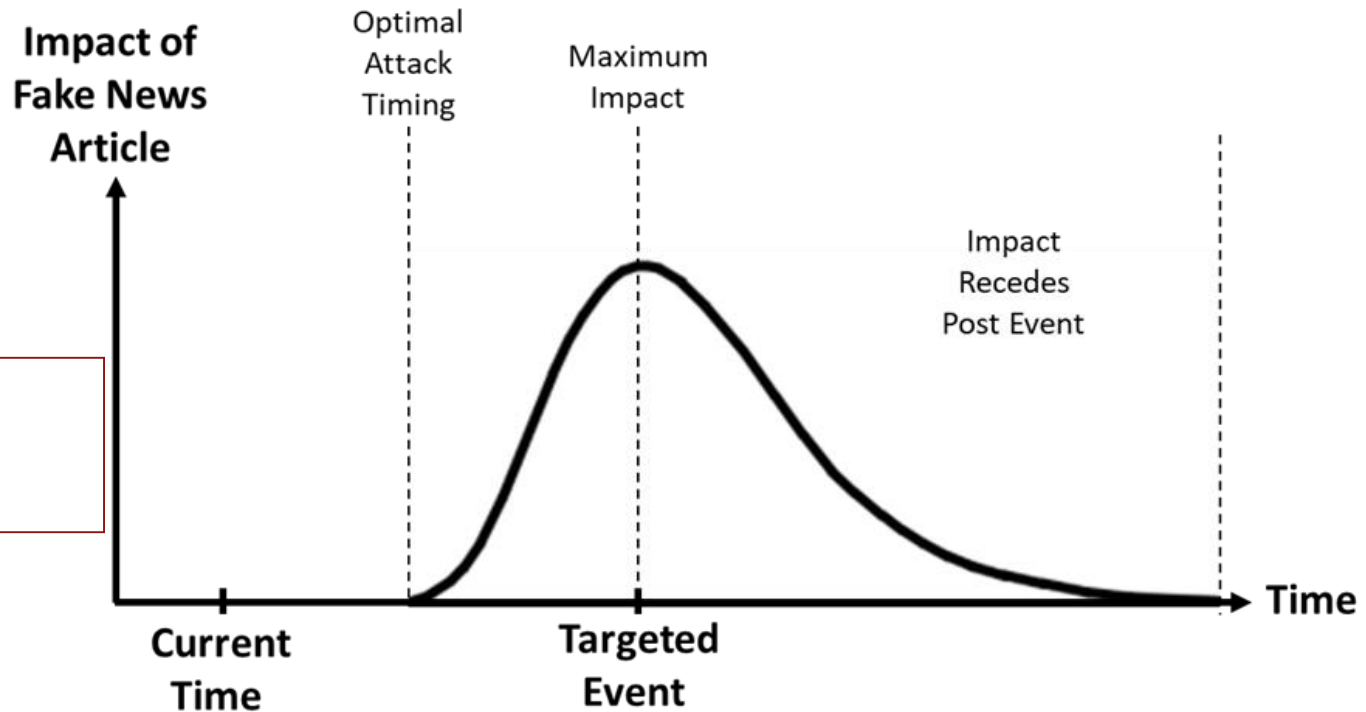
Vast amounts of information at unprecedented pace with global reach. Future **global internet connectivity** (51% global population connect in 2017)

- **Technology (fake video & audio)**

Will make fake news more and more convincing.  
Ex: Russian use of a video game to simulate an American attack)

# Probabilistic Risk Analysis and Adversary's Timing of Fake News

- Optimal timing of fake news by attacker if there is a targeted event (e.g., elections)
- => Anticipation by the defender



Example of elections

# Countermeasures before and after attack

Some possible countermeasures:

**Education**

**Flagging**



# Preliminary takeaways

1. There is a **spectrum of fake news** (and how fake) and probabilistic analysis allows assessing the chances of an attack's success
2. **Detecting and correcting** the obvious ones is step 1.
3. Some can be anticipated (ex: elections in France)
4. **The timing and the credibility** of the response are essential to its effectiveness
5. Allocating resources may depend on the **timing of the event** of interest (e.g., elections) and on the geographic distribution of potential targets

# Conclusions

The perception of cyber risk is often apocalyptic, but the real question is: **what do we do next?**

- There is a lot of qualitative research about the feasibility or legality of various protective measures.
- Accessing existing data sets and gathering new ones is key to the relevance of the results.
- **Quantitative risk analysis** is needed (and feasible) to bring some reality into perception and support rational decisions

**A few years ago, cyber risk analysis  
was often deemed “impossible”.**

**Now the question is:  
How can we do it better?**